

# Cineplex Inc.

Impacts of adoption of International Financial Reporting Standards (IFRS) 16

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Presenter: Gord Nelson, Chief Financial Officer



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## Non-GAAP Measures

Cineplex reports on certain non-GAAP measures that are used by management to evaluate performance of Cineplex. In addition, non-GAAP measures are used in measuring compliance with debt covenants. Because non-GAAP measures do not have standardized meanings, securities regulations require that non-GAAP measures be clearly defined and qualified, and reconciled to their nearest GAAP measure. The definition, calculation and reconciliation of non-GAAP measures are provided in Cineplex's MD&A and AIF, as filed on our investor relations site and [www.sedar.com](http://www.sedar.com).

# Cineplex Inc. – IFRS 16 Impacts: Agenda

1. Key Messages
2. Introduction to IFRS 16
3. Selected Policy Elections and Key Assumptions
4. Our Lease Portfolio
5. Projected IFRS 16 Impact on Financial Statements
6. Q&A

# Key Messages

## No impact on:

- How we operate the business
- Our cash flow
- Underlying economics and credit risk profile of the business

## IFRS 16 impacts:

- Cineplex elected “modified retrospective” approach with no restatement of prior year results
- Debt and asset values on Balance Sheet will increase
- EBITDA to increase as straight-line rent expense moves out of operating expenses
- Depreciation and interest expense will increase related to the new asset and liability
- Dilutive impact on Net Income and EPS in earlier years as new depreciation and interest expense is greater than straight-line rent expense
- Exhibition segment is impacted most as it has >90% of the consolidated lease value

## IFRS 16 Enhanced Disclosures in 2019:

- Enhanced disclosure throughout 2019 includes the introduction of a new non-GAAP measure (“Adjusted EBITDAaL” - Adjusted EBITDA after Leases)

# Introduction to IFRS 16

IFRS 16 treats leased assets similar to owned assets or financing leases.

## Balance Sheet impact on new and renewed leases:

- The lease liability is measured at the present value of the lease payments over the lease life (includes contractual term plus any reasonably certain renewal options)
- Right-of-use assets is initially equal to the lease liability, less any tenant inducements received, plus provisions for lease exit costs

## Income Statement:

- Right-of-use assets are depreciated on a straight-line basis over the term of the lease, including any reasonably certain renewal options
- Interest charge on lease liability at incremental borrowing rates declines over time
- Variable expenses such as percentage rent, CAM and property taxes will continue to be recorded as Other costs (Occupancy expenses)
- Low value and short-term leases will continue to be recorded as Other costs (Occupancy expenses)
- Gain/loss on certain lease modifications and terminations will be recorded to a gain/loss account

## Cash Flow:

- Operating cash flow will be higher due to the elimination of straight-line rent, offset by interest on the lease liability
- Financing cash flow will be lower due to principal repayments associated with the lease
- No net impact on total cash flow

# Selected Policy Elections and Key Assumptions by Cineplex

## APPROACH

"Modified Retrospective" with no restatement of 2018 and earlier periods.

## LOW VALUE AND SHORT-TERM LEASES

Exempted from IFRS 16 and charged directly to Statement of Operations

IFRS 16 Policy Elections  
and Key Assumptions

## INCREMENTAL BORROWING RATES

3.3% - 3.5%

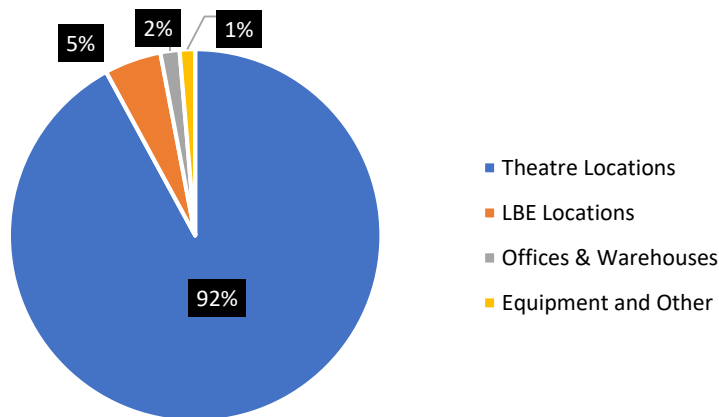
## WEIGHTED AVERAGE REMAINING LEASE LIFE

11 years

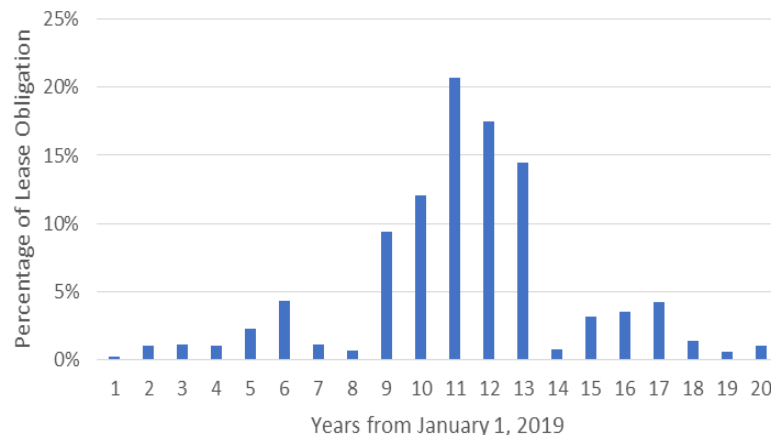
# Our Lease Portfolio

- Theatre leases represent in excess of 90% of our total lease obligations
- Theatre leases are typically 15-20 years in term (with additional option periods)
- Our weighted-average remaining lease term (including reasonable expectations for renewal options) is approximately 11 years

Lease Obligations by Type



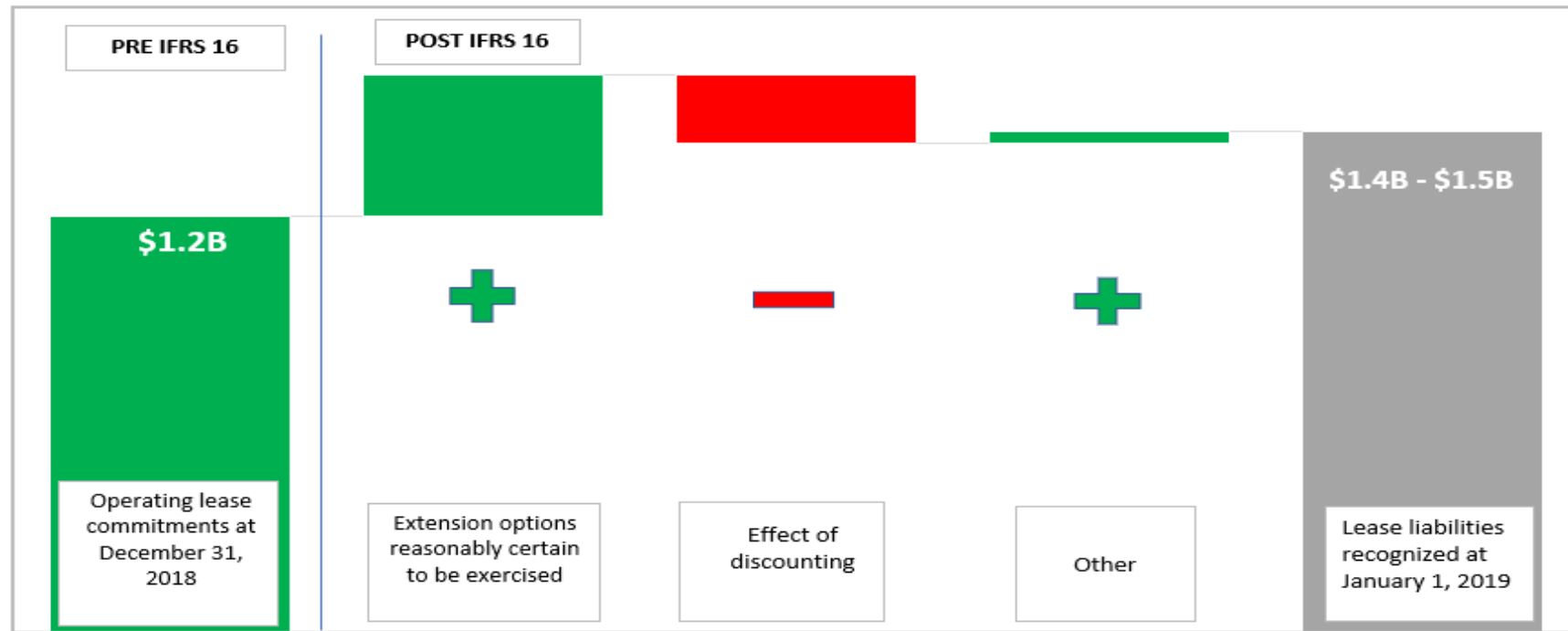
Lease Obligation by Lease Term













# Projected IFRS 16 Impact – Opening Lease Liability

- The projected opening lease liability will be approximately \$1.4 to \$1.5 billion












# Projected IFRS 16 Impact – Balance Sheet

- Upon transition, right-of-use assets and lease liabilities will be recorded on our balance sheet
- Certain other lease related assets and liabilities will no longer be reflected on our balance sheet
- On adoption, no net impact to equity

Impact		Line Item
	≈\$12M	Property, equipment and leaseholds
	≈\$1.3B	Right-of-use assets
	≈\$10M	Intangible assets
	≈\$1.3B	TOTAL ASSETS
	≈\$1.4B	Lease obligations
	≈\$107M	Other liabilities
	≈\$1.3B	TOTAL LIABILITIES
	NIL	EQUITY

# Projected IFRS 16 Impact – Statement of Operations

- Effective Q1 2019, straight-line rent previously recorded in Other costs will be removed and the cash rent payments will now be split into two components; an interest expense and repayment of principal component
- New income statement items will include Depreciation-right-of-use assets and Interest expense-lease obligations
- Net income and EPS will be negatively impacted in the short-term as the new depreciation and interest expense is greater than the rent expense reduction

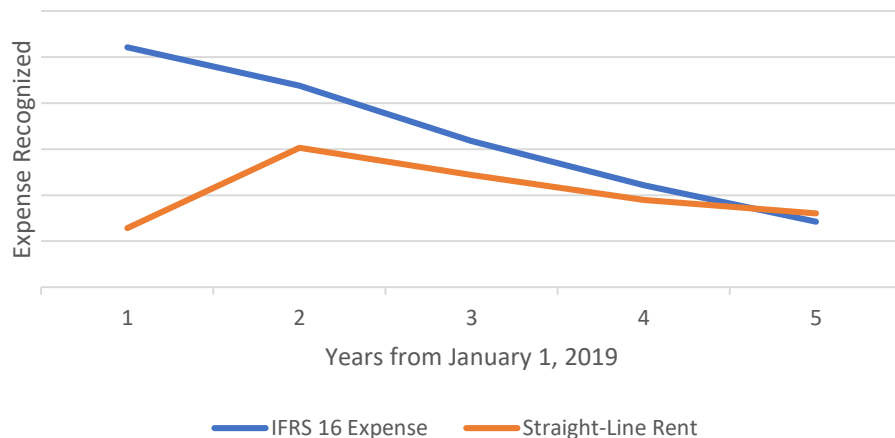
	Impact	Line Item
	≈\$170M	Other costs (Occupancy) related to Cash Rent
	≈<\$15M>	Other costs (Occupancy) related to non-cash rent <sup>(1)</sup>
	≈\$155M	EBITDA
	≈\$150M	Depreciation - right-of-use assets
	≈\$50M	Interest expense - lease obligations
	≈<\$45M>	Income before taxes
	≈<\$12M>	Deferred income taxes
	≈<\$33M>	Net Income
	≈<\$0.52>	EPS

<sup>(1)</sup> elimination of non-cash rent amounts included in prior reporting periods (2018 and earlier)

# Projected IFRS 16 Impact – Statement of Operations

- The chart below is for illustrative purposes only
- Over time, the interest expense on lease obligations reduces as principal repayments are made and the difference between straight-line rent and the sum of depreciation-right-of-use assets and interest expense-lease obligations ("IFRS 16 Expense") reverses direction, resulting in the short-term dilutive net income and EPS impacts transitioning to become accretive

Impact on Income Before Taxes Bases on Lease  
Portfolio at January 1, 2019



# Projected IFRS 16 Impact – Non-GAAP Measure – “Adjusted EBITDAaL”







- In order to present operating results in a manner consistent with the way management views the operations and to maintain comparability to prior reporting periods, a new non-GAAP measure will be introduced – “Adjusted EBITDAaL” (Adjusted EBITDA after Leases)

	2019	2018
	<i>IFRS 16</i>	<i>As reported in prior period</i>
(A)	Adjusted EBITDA	Adjusted EBITDA
	<i>less</i>	<i>less</i>
(B)	N/A	Non-Cash Rent & Finance Leases <sup>(1)</sup>
	<i>less</i>	<i>less</i>
(C)	Cash Rent	N/A
	<i>equals</i>	<i>equals</i>
(A)-(B)-(C)	<u>Adjusted EBITDAaL</u>	<u>Adjusted EBITDAaL</u>

*(1) for the year ended December 31, 2018 non-cash rent and finance lease adjustments amounted to approximately \$15.1 million*

# Projected IFRS 16 Impact – Statement of Cash Flows

- No impact on total cash flow
- Operating cash flow increases by the rent expense elimination, offset by increased interest expense on lease obligations
- Cash used in financing activities increases by the repayment of lease obligations – principal component

Impact	Line Item	Impacts
 ≈\$120M	Cash provided by operating activities	 ≈\$170M Other costs (Occupancy)  ≈\$50M Interest expense - lease obligations
 ≈\$120M	Cash used in financing activities	 ≈\$120M Repayment of lease obligations - principal component
 Nil	No change to Total Cash Flow	

# Q&A